# Summary of Proposed Appropriations

**The proposed budget,** for the Fiscal Year 21-22, in the total of \$13,067,294 is now on file at Oregon Coast Community College, 400 SE College Way, Newport, OR. The amounts for the fiscal year beginning July 1, 2021 and for the purpose shown below:

General Fund		Enterprise Fund	
Personnel Services	\$5,870,258	Personnel Services	\$24,542
Materials and Services	\$1,819,131	Materials and Services	\$99 <i>,</i> 133
Transfers Out	\$0	Contingency	\$0
Capital Outlay	\$25,000		\$123,675
Contingency	\$771,439		
	\$8,485,829		
Debt Service Funds		Internal Service Funds	
Debt Service - GOB	\$2,046,441	Materials and Services	\$73,000
Debt Service - PERS	\$225,219	Contingency	\$91,800
Contingency - GOB	\$264,601		\$164,800
Contingency - PERS	\$48,873		
	\$2,585,134		
Special Revenue Funds		Reserve Funds	
Personnel Services	\$1,269,462	Materials and Services	\$7,224
Materials and Services	\$431,172	Transfers Out	\$0
Capital	\$0		\$7,224
	\$1,700,634		

## Total Proposed Appropriation \$13,067,294

**The proposed budget** recommends the taxes provided at the rate of \$.1757 per \$1,000 of assessed value for operations and in the amount of \$2,041,710 for Bonded Debt;

	Education Limitation	Excluded From Limitation
General Fund\$	0.1757/\$1,000	
Debt Service Fund		\$ 2,041,710

# PLANNING ASSUMPTIONS FOR THE FISCAL YEAR 2021-22

# General Fund Revenue Assumptions – the major revenue-related assumptions that were used as a basis for the FY 2021-22 budget:

- This is the first year of the 2021-2023 State biennium the College is using the Oregon Co-Chairs' proposed Community College Support Fund base of \$670 million, along with a final enrollment estimate for FY 20-21 of 389 reimbursable FTE, to calculate the Community College Support Fund (CCSF) distribution to OCCC for FY 21-22.
- Property Taxes reflect a 3.8% increase based on information from the County regarding Taxable Assessed Values and the Urban Renewal Excess.
- Tuition and Fees:
  - Projecting the enrollment of approximately 426 full-time equivalent students which includes a cohort from the OCCC/TBCC Nursing partnership of 14 students
- Funding support from LCSD to share costs for the Dual Credit, Early College, Rural Teacher Education, Early Childhood Education, Nursing Assistant, Welding and Juntos programs
- Funding support from the Foundation and local Health Districts
- Federal stimulus funding of \$350,000 from the American Rescue Plan Act

# General Fund Expenditure Assumptions – the major expense-related assumptions that were included in the FY 2021-22 budget:

- Personnel costs reflect:
  - The possibility of a nominal amount of one-time-pay across all College employee groups dependent upon funding
  - Staffing:
    - Vacancies unfilled (3.0 FTE)
      - 1.0 FTE Math Faculty
      - 1.0 FTE AQS Faculty
      - 1.0 FTE Dev Ed/Writing Faculty
    - Vacancies filled (4.75 FTE)
      - 1.0 FTE Associate Dean of Academic Affairs (Mgmt)
      - 1.0 FTE SBDC Administrative Assistant (Classified)
      - .75 FTE Nursing Faculty
      - 1.0 FTE Nursing Faculty (overlap anticipating faculty retirement)
      - 2.0 FTE Welding Faculty (funding shared with LCSD)
    - New or increased positions (3.1 FTE)

- 1.0 FTE Admin Assistant supporting Marketing, Outreach, and Foundation (Classified)
- 1.0 FTE Academic Coordinator (Technical)
- .25 FTE Equity & Inclusion Coordinator shared TBCC position, partial funding SBDC (Technical)
- .75 FTE Admin Asst/Accounting Specialist Finance & Operations (Classified)
- .10 FTE increase to the Foundation Coordinator (Technical) shared with the Foundation
- Employer PERS rates increases in the new biennium –17.57% for OPSRP employees and 21.57% for Tier 1&2 employees.
- A 6% increase in health insurance costs
- An 18% increase in the property and general liability insurance premiums
- Most Material & Services accounts held at FY 20-21 levels with additional targeted decreases where feasible.
- Materials and Services costs reflect a \$50,000 set-aside for repairs to the generators at both the Newport and Lincoln City locations and also a \$25,000 set-aside for any capital outlay that might become necessary due to aging buildings and equipment.
- Materials and Services costs also reflect an increase to the Marketing budget for advertising and outreach that will be aimed at recouping enrollment losses.
- All Meetings & Professional Development budgets are still at a 50% reduction over FY 19-20
- A 10% contingency fund balance reserve in the General Fund
- Continued one-time funding of initiatives related to program development and strategic growth
- Continued monitoring and adjustment of departmental and program budget amounts for Materials and Services

#### PROPOSED BUDGET 2021-22

REVENUE	GENERAL FUND (Major Fund)	DEBT SERVICE GOB (Major Fund)	DEBT SERVICE PERS	SPECIAL REVENUE	ENTERPRISE FUND	INTERNAL SERVICE FUND	RESERVE FUND	TOTALS
From local sources								
Property taxes	\$ 1,442,784	\$ 1,919,217	\$-	\$-	\$-	\$-	\$-	3,362,002
Tuition and fees	1,893,453	-	-	-	-	-	-	1,893,453
Operating grants and contracts	-	-	-	198,500	-	-	-	198,500
Donations	80,000	-	-	-	-	-	-	80,000
Interest income	6,252	9,500	13	-	-	-	-	15,764
Merchandise Sales	-	-	-	-	152,000	-	-	152,000
Other misc revenue	715,854	-	265,967	-	-	73,547	-	1,055,368
From state sources								
State appropriation	2,696,917	-	-	-	-	-	-	2,696,917
Operating grants and contracts	-	-	-	677,688	-	-	-	677,688
Construction matching funds	-	-	-	-	-	-	-	-
From federal sources								
Operating grants and contracts				567,191				567,191
Total revenue	6,835,260	1,928,717	265,980	1,443,379	152,000	73,547	<u> </u>	10,698,883
EXPENDITURES								
Salary	3,788,149	-	-	766,285	12,984	-	-	4,567,418
Benefits	2,082,109	-	-	503,176	11,558	-	-	2,596,843
Personnel services	5,870,258			1,269,462	24,542	-	-	7,164,261
Materials and services	1,819,131	167	-	431,172	99,133	73,000	7,224	2,429,827
Capital outlay	25,000	-	-	-	-	-	-	25,000
Debt service - principal	-	1,735,000	160,000	-	-	-	-	1,895,000
Debt service - interest		311,274	65,219					376,493
Total expenditures	7,714,389	2,046,441	225,219	1,700,634	123,675	73,000	7,224	11,890,581
Percentage of Total Expenditures	65%	17%	2%	14%	1%	1%	0%	100%
Excess (deficiency) of revenue								
Over (under) expenditures	(879,129)	(117,724)	40,761	(257,254)	28,325	547	(7,224)	(1,191,698)
OTHER FINANCING SOURCES (USES)								
Proceeds from sale of assets	-	-	-	-	-	-	-	-
Contingency	(771,439)	(264,601)	(48,873)	-	-	(91,800)	-	(1,176,712)
Unappropriated	-	-	-	-	-	-	-	-
Transfers from other funds	-	-	-	-	-	-	-	-
Transfers to other funds								-
Total other financing sources (uses)	(771,439)	(264,601)	(48,873)			(91,800)		(1,176,712)
Excess (deficiency) of revenue & other sources (uses) over (under) expenditures	(1,650,567)	(382,324)	(8,112)	(257,254)	28,325	(91,253)	(7,224)	(2,368,408)
FUND BALANCE 7/1/2020 - Beginning fund balance	1,650,567	382,324	8,112	257,254	(28,325)	91,253	7,224	2,368,408
6/30/2021 - Ending fund balance								-

#### Statement of Revenues, Expenses and Changes in Fund Balance

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 ADOPTED	2020-21 PROJECTED	2021-22 PROPOSED	2021-22 APPROVED	2021-22 ADOPTED
REVENUE	ACTUAL	ACTUAL	ACTOAL	ADOFTED	PROJECTED	PROPOSED	AFFROVED	ADOFTED
From local sources								
Property taxes	\$ 3,158,063	\$ 3,228,736	\$ 3,140,968	\$ 3,351,255	\$ 3,440,841	\$ 3,362,002		
Tuition and fees	1,574,623	1,666,260	1,792,247	2,301,956	1,671,187	1,893,453		
Operating grants and contracts	269,983	351,113	94,061	209,500	101,906	198,500		
Donations		112,000	80,000	90,000	140,000	80,000		
Interest income	23,039	70,694	54,930	47,648	14,027	15,764		
Merchandise Sales	164,403	166,310	137,864	177,000	74,411	152,000		
Other local revenue	504,214	451,765	539,155	753,084	866,804	1,055,368		
From state sources		,	,	,	,	_,,		
State appropriation	1,857,650	1,988,796	2,298,034	2,393,185	2,528,663	2,696,917		
Operating grants and contracts	102,023	262,371	210,405	416,838	789,558	677,688		
From federal sources	- ,	- /-	-,	-,	,	- ,		
Operating grants and contracts	213,955	223,215	288,012	567,190	272,181	567,191		
Student financial aid								
Other federal revenue								
Total revenue	7,867,953	8,521,260	8,635,676	10,307,656	9,899,577	10,698,883		-
EXPENDITURES								
Personnel services	4,186,714	4,593,829	5,181,271	6,243,702	5,325,284	7,164,261		
Materials and services	1,528,766	1,922,087	1,662,766	2,268,393	1,769,198	2,429,826		
Capital outlay	-	-	14,532	57,500	861	25,000		
Debt service	2,030,897	2,089,962	2,156,253	2,203,856	2,203,856	2,271,493		
Total expenditures	7,746,377	8,605,878	9,014,822	10,773,451	9,299,199	11,890,580		
Excess (deficiency) of revenue								
Over (under) expenditures	121,576	(84,618)	(379,146)	(465,795)	600,378	(1,191,697)		-
		<u>_</u>						
OTHER FINANCING SOURCES (USES)								
Proceeds From Sale of Assets	-	-	-	150,000	160,476	-		
Contingency	-	-	-	(1,177,301)	-	(1,176,712)		
Unappropriated	-	-	-	-	-	-		
Transfers from other funds	-	-	-	-	105,000	-		
Transfers to other funds			-	-	(105,000)			
Total other financing sources (uses)	-			(1,027,301)	160,476	(1,176,712)		-
Excess (deficiency) of revenue & other				/				
Sources (uses) over (under) expenditures	121,576	(84,618)	(379,146)	(1,493,095)	760,854	(2,368,408)		-
FUND BALANCE	1 040 742	2 071 240	1 096 700	1 402 005		2 269 409		
Beginning fund balance	1,949,742	2,071,318	1,986,700	1,493,095	1,607,554	2,368,408		
Prior period adjustment	¢ 2.071.210	ć 1 00C 700	¢ 1.007.554	<u> </u>	¢ 2.200.400	<u> </u>		<u></u>
Ending fund balance	\$ 2,071,318	\$ 1,986,700	\$ 1,607,554	\$ -	\$ 2,368,408	\$ 0		\$ -

### **GENERAL FUND RESOURCES**

2018-19 ACTUAL	2019-20 ACTUAL	2020-21 ADOPTED	REVENUE BY SOURCE	2021-22 PROPOSED	2021-22 APPROVED	2021-22 ADOPTED
-	-	-	FEDERAL SOURCES	-	-	-
1,988,796	2,298,034	2,393,185	STATE SOURCES	2,696,917		
1,295,617	1,367,340	1,389,702	LOCAL TAXES	1,442,784		
1,666,260	1,792,247	2,301,956	TUITION AND FEES	1,893,453		
345,367	394,091	559,565	MISCELLANEOUS	802,106		
5,296,040	5,851,712	6,644,407	TOTAL REVENUE	6,835,261	-	-
-	-	150,000	PROCEEDS FROM SALE OF ASSETS	-		
-	-	105,000	TRANSFERS IN	-		
1,026,166	927,450	812,467	BEGINNING FUND BALANCE	1,650,567		
6,322,206	6,779,162	7,711,874	TOTAL RESOURCES	8,485,828	-	-



#### GENERAL FUND EXPENDITURES BY CATEGORY

2018-19 ACTUAL	2019-20 ACTUAL	2020-21 ADOPTED	EXPENDITURES BY CATEGORY	2021-22 PROPOSED	2021-22 APPROVED	2021-22 ADOPTED
4,036,076	4,510,501	5,313,543	PERSONNEL SERVICES	5,870,258		
1,358,680	1,300,237	1,639,752	MATERIALS & SERVICES	1,819,131		
-	14,532	57,500	CAPITAL OUTLAY	25,000		
5,394,756	5,825,270	7,010,795	TOTAL EXPENDITURES	7,714,389	-	-
-	-	-	TRANSFERS OUT	-		
-	-	701,079	CONTINGENCY	771,439		
-	-	701,079	TOTAL TRANSFERS & CONTINGENCY	771,439	-	-
5,394,756	5,825,270	7,711,874	TOTAL BUDGET	8,485,828	-	-

#### General Fund Expenditures by Category



#### GENERAL FUND EXPENDITURES BY FUNCTION

2018-19 ACTUAL	2019-20 ACTUAL	2020-21 ADOPTED	EXPENDITURES BY FUNCTION	2021-22 PROPOSED	2021-22 APPROVED	2021-22 ADOPTED
2,092,794	2,133,136	2,752,936	INSTRUCTION	3,014,197		
442,364	692,710	814,032	ACADEMIC SUPPORT	826,510		
526,150	593,319	668,856	STUDENT SERVICES	854,405		
1,773,519	1,774,608	2,105,358	COLLEGE SUPPORT	2,228,858		
559,930	631,498	669,613	PLANT OPERATIONS	790,418		
5,394,757	5,825,270	7,010,795	TOTAL EXPENDITURES	7,714,389		-
-	-	-	TRANSFERS OUT	-		
-	-	701,079	CONTINGENCY	771,439		
-	-	701,079	TOTAL TRANSFERS & CONTINGENCY	771,439		-
5,394,757	5,825,270	7,711,874	TOTAL BUDGET	8,485,828		-

#### General Fund Expenditures by Function



#### 2020-21 2018-19 2019-20 2020-21 ESTIMATED 2021-22 ACTUAL ACTUAL ADOPTED ACTUAL PROPOSED **NOTES/ COMMENTS** Description INSTRUCTION This category includes expenditures for all activities that are part of the College's primary mission, instruction, including expenditures for departmental administrators and their support. 1110 MARGIN 28,431 1111 LIBRARY SCIENCE 2,518 2,414 4,466 11,935 3,386 1112 AQUARIUM SCIENCE 252,807 241,130 241,331 242,120 292,153 1113 EDUCATION 67,269 64,341 75,814 11 353 1116 FOREIGN LANGUAGE 84,392 88,344 --17,761 American Sign Language series 1117 NURSING 575,619 513,788 423,515 468,574 503,217 Recruiting for a FT and a 3Qtr-time Faculty 1118 TBCC NURSING 90,502 152,754 109,492 144,880 101,698 1121 COLLEGE PREPARATION 84.590 43,124 24,980 20,797 1123 COMPUTER APPLICATIONS 16.060 20,926 25,499 25.731 209.568 219,574 1124 MATH 229,797 185,272 196,194 1126 BIOLOGICAL SCIENCE 120,620 137,240 126.018 138.380 134.644 1130 WELDING 47,662 121,079 141,111 238,859 Add'l FT Faculty 1134 HEALTH RELATED 22,227 16,221 26,352 21,883 25,440 1137 COMMUNITY EDUCATION 31,199 27,453 39,918 21,811 45,603 1140 PHYSICAL SCIENCE 27,903 50,059 79,608 45,971 103,849 Chemistry series added; add' equip needed 1142 PSYCHOLOGY 28,978 64,229 40,966 35,888 62,428 1145 SOCIAL SCIENCE 43,535 51,002 80,208 33,577 54,597 1150 VISUAL & PERFORMING ARTS 71,622 77,450 108,049 52,163 109,682 1151 HEALTH PROFESSIONS 100,667 68,211 100,239 78,771 241,629 FT Faculty moved from Nursing 1152 BUSINESS MGMT 107.707 110,545 131,340 117,000 117,191 1155 FARLY CHILDHOOD 26.140 609 98,955 98,207 103.626 1156 ENGLISH/WRITING/LITERATURE 199,634 187.999 199.574 187,531 245.590 Add'l PT Faculty 49,435 11,361 10,091 11,005 1161 ABE/GED 7,600 1165 ESOL 41,310 47,432 82,547 78,159 54,081 More grant funding available 1171 SBDC 37,853 53,226 49,780 20,594 46,880 1180 STEP 56,624 91,640 118,266 112,043 Federal reimbursement program; 50% offset TOTAL INSTRUCTION 2,092,794 2,133,136 2,752,936 2,320,637 3,014,197 ACADEMIC SUPPORT This category includes funds expended to provide support services for the institution's primary mission of instruction. In addition to faculty development and the learning management system, it also includes expenditures for chief academic officers, the registrar and their support. 2000 INSTRUCTIONAL SUPPORT 266,341 510,570 632,620 517,747 611,108 2200 LIBRARY 176,023 183,998 182,140 181,412 215,402 Library Assistant moved from .8 FTE to 1.0 FTE TOTAL ACADEMIC SUPPORT 442,364 692,710 814,032 701,745 826,510 STUDENT SERVICES Includes funds expended for offices of admissions and financial aid and activities with the primary purpose of contributing to students' emotional and physical well-being and intellectual, cultural, and social development outside the context of formal instruction programs. 3100 STUDENT SERVICES MGMT 143,206 175,589 123,174 153,761 218,480 Assoc Dean moved off grant funding 3150 STUDENT SERVICES SUPPORT 83,872 91,395 88,651 96,123 132,591 .5 FTE of Bookstore Asst moved to Student Affairs 3200 ENROLLMENT SERVICES 46,982 60,870 48,595 86,222 94,611 3300 GRADUATION 3,535 532 4,765 4,700 4,765 3400 ACADEMIC ADVISING 121.290 123.542 139.878 142.846 149,403 3500 TEST/TUTOR/DISABILTY SERVICES 40,271 60,984 67,261 64,945 68,061 3600 FINANCIALAID 178.222 133.034 180.599 47,754 46.616 3800 NAVIGATE 19.922 10.852 50 51,912 Less grant funding for Outreach Specialist TOTAL STUDENT SERVICES 526.150 593,319 668,856 667.130 854,405

#### GENERAL FUND DIVISION/DEPARTMENT SUMMARY

				2020-21		
	2018-19	2019-20	2020-21	ESTIMATED	2021-22	
Description	ACTUAL	ACTUAL	ADOPTED	ACTUAL	PROPOSED	NOTES/ COMMENTS
	governing board management; p	l, planning and ersonnel manag ty and staff that	programming, a gement and reco t are not operat	nd legal services ords; logistical a ed as auxiliary e	s; fiscal operat ctivities that pr	nge planning for entire institution, such as the ions, investments; information technology; space ovide procurement and storerooms; support l activities concerned with community and alumn
5100 BOARD OF EDUCATION	41,395	48,363	62,856	57,445	50,256	
5200 OFFICE OF THE PRESIDENT	321,701	354,142	368,508	370,318	372,100	
5225 INNOVATION FUNDS	82,869	57,666	179,446	6,667	214,942	Contains Federal COVID relief funds
5250 EXECUTIVE LEADERSHIP	102,352	93,927	89,111	74,268	81,720	
5300 MARKETING & PUBLIC RELATIONS	60,423	62,256	70,398	45,526	139,849	.5 FTE Marketing Assistant added
5350 COLLEGE DEVELOPMENT	19,218	16,867	31,883	24,232	64,233	.5 FTE Admin Assistant added
5370 FOUNDATION	27,448	16,363	31,883	24,232	22,735	Reimbursement from Foundation
5400 FINANCE	294,017	343,231	344,251	339,866	428,688	1.0 FTE Finance & Operations Support added
5410 HUMAN RESOURCES	103,717	111,713	120,350	96,434	132,193	Add'l advertising costs for faculty recruitments
5900 INSTITUTIONAL RESEARCH	60,134	60,000	60,250	60,000	60,250	
3900 INSTITUTIONAL RESEARCH						
5950 INFORMATION TECHNOLOGY	260,697	264,651	332,901	234,399	370,288	IT Technician moved from .6 FTE to 1.0 FTE
	260,697 399,548	264,651 345,431	332,901 413,521	234,399 395,247	370,288 291,605	IT Technician moved from .6 FTE to 1.0 FTE ERP implementation costs fully paid in FY 20-21

	included are expe	nditures for act g repairs and pr	ivities related to eventive mainte	o routine repair	and maintena	new construction, should be included. Also ance of buildings and other structures, including ated to the operation and maintenance of landscape
6100 PUBLIC SAFETY	40,611	53,535	62,079	45,303	66,856	
6200 FACILITIES	301,882	354,267	366,734	265,849	479,562	Generator repairs needed; \$25k capital exp
6500 UTILITIES	217,437	223,696	240,800	231,451	244,000	
TOTAL PLANT OPERATIONS	559,930	631,498	669,613	542,603	790,418	-

CONTI		Contingency bud distribution. Tra	•	•		•	es and unanticipated items, or hold funds for futu
		-	-	701,079	-	771,439	10% Reserve
91XX	TRANSFERS OUT	-	-	-	-	-	
	TOTAL CONTINGENCY & TRANSFERS	-	-	701,079	-	771,439	
	Total General Fund Expenditures	5,394,756	5,825,270	7,711,874	5,960,748	8,485,828	
0	Total General Fund Resources	6,322,206	6,779,162	7,711,874	7,611,315	8,485,828	
	Ending Fund Balance	927,450	953,892	0	1,650,567	(0)	

# **DEBT SERVICE FUNDS**

2018-19 ACTUAL	2019-20 ACTUAL	2020-21 ADOPTED	Description	2021-22 PROPOSED	2021-22 <u>APPROVED</u>	2021-22 ADOPTED
	[	GENEI	RAL OBLIGATION BOND DEBT SERVICE - FUN	D 7000	]	
			RESOURCES			
363,226	440,583	305,771	Beginning Fund Balance	382,324		
1,933,119	1,773,627	1,961,553	Property Tax Revenue	1,919,217		
35,842	29,639	18,500	Interest Earned	9,500		
2,332,188	2,243,849	2,285,824	TOTAL RESOURCES	2,311,042	-	
			<b>EXPENDITURES</b>			
30	10	167	Bank Fees	167		
446,575	403,225	356,874	Interest Payments	311,274		
1,445,000	1,545,000	1,635,000	Principal Payments	1,735,000		
1,891,605	1,948,235	1,992,041	TOTAL MATERIALS & SERVICES	2,046,441	-	
-	-	-	INTERFUND TRANSFERS	-		-
-	-	293,783	CONTINGENCY	264,601		
1,891,605	1,948,235	2,285,824	TOTAL EXPENDITURES	2,311,042	-	
440,583	295,614	-	ENDING FUND BALANCE	-	-	-

Property Tax Fixed Amount-Debt Schedule	
Cash Requirement Calculation	2,169,217
LESS: Excess Fund Balance	(250,000)
LESS: Default Rate (6.0%)	122,493
Current Year Tax Levy	2,041,710

### PERS DEBT SERVICE - FUND 7050

			<b>RESOURCES</b>			
11,401	19,053	66,516	Beginning Fund Balance	8,112		
2,282	1,420	1,296	Interest Earned	13		
203,728	228,409	243,775	Income-General Fund PERS	265,967		
217,410	248,882	311,587	TOTAL RESOURCES	274,092	-	
			<b>EXPENDITURES</b>			
83,357	78,018	71,982	Interest Payments	65,219		
115,000	130,000	140,000	Principal Payments	160,000		
198,357	208,018	211,982	TOTAL MATERIALS & SERVICES	225,219	-	
0	0	0	INTERFUND TRANSFERS	0		
0	0	99,605	CONTINGENCY	48,873		
198,357	208,018	311,587	TOTAL EXPENDITURES	274,092	-	
19,053	40,864	-	ENDING FUND BALANCE	-	-	-

# SPECIAL REVENUE FUNDS

2018-19 ACTUAL	2019-20 ACTUAL	2020-21 ADOPTED	Description	2021-22 PROPOSED	2021-22 APPROVED	2021-22 ADOPTED
			Special Revenue / Grants - Fund 2XXX	]		
			<b>RESOURCES</b>			
170,835	241,262	91,876	Beginning Fund Balance	257,254		
223,215	288,012	567,190	Federal	567,191		
262,371	210,405	416,838	State	677,688		
351,113	94,061	209,500	Local	198,500		
-	-		Interfund Transfers In			
1,007,534	833,740	1,285,405	TOTAL RESOURCES	1,700,634	-	
			<b>EXPENDITURES</b>			
513,222	636,471	882,280	Personnel Services	1,269,462		
253,050	102,512	403,125	Materials & Services	431,172		
-	-	-	Capital	-		
766,272	738,983	1,285,405	TOTAL EXPENDITURES	1,700,634	-	
241,262	94,757	-	ENDING FUND BALANCE	0	-	0

# **ENTERPRISE FUND**

2018-19 ACTUAL	2019-20 ACTUAL	2020-21 ADOPTED	Description	2021-22 PROPOSED	2021-22 APPROVED	2021-22 ADOPTED
		[	YOUR COLLEGE STORE - Fund 3000	]		
			RESOURCES			
17,594	301	(40,539)	Beginning Fund Balance	(28,326)		
166,310	137,864	177,000	Sale of Goods-Books, Food & Clothing	152,000		
-	-	-	Interfund Transfers In	-		
183,904	138,165	136,461	TOTAL RESOURCES	123,675	-	
			<b>EXPENDITURES</b>			
44,531	34,299	47,879	Personnel Services	24,542		
139,072	131,497	88,582	Materials & Services	99,133		
-	-	-	Capital	-		
-	-	-	Interfund Transfers Out	-		
-	-	-	Contingency	-		
183,603	165,796	136,461	TOTAL EXPENDITURES	123,675	-	
301	(27,631)	-	ENDING FUND BALANCE	0	-	

### **INTERNAL SERVICE FUNDS**

2018-19 ACTUAL	2019-20 ACTUAL	2020-21 ADOPTED	Description	2021-22 PROPOSED	2021-22 APPROVED	2021-22 ADOPTED
			Unemployment - Fund 3035	1		
				_		
			<b>RESOURCES</b>			
69,565	99,489	108,650	Beginning Fund Balance	66,812		
31,639	8,960	54,598	General Fund Income	61,547		
101,203	108,449	163,248	TOTAL RESOURCES	128,359	-	
			EVDENDITUDES			
1,714	6,613	100,000	<u>EXPENDITURES</u> Outside Services	60,000		
1,714	6,613	100,000	TOTAL MATERIALS & SERVICES	60,000	-	
_,,	0,010	200,000		00,000		
		63,248	Contingency	68,359		
1,714	6,613	163,248	TOTAL EXPENDITURES	128,359	-	
99,489	101,836	-	ENDING FUND BALANCE	0	-	
			Copying - Fund 3036	1		
			Copying - Fund 5050			
			<b>RESOURCES</b>			
36,729	14,420	10,586	Beginning Fund Balance	9,441		
15,601	11,565	13,000	Copying & Paper Income	12,000		
52,331	25,985	23,586	TOTAL RESOURCES	21,441	-	
2 4 0 0	2 6 6 7	4 000	EXPENDITURES	4 000		
2,100	3,667 0	4,000 0	Copier Supplies & Maintenance Equipment - Under \$5000	4,000 0		
22,844 12,967	8,591	0 15,000	Maintenance Agreements	9,000		
37,911	12,257	19,000	TOTAL MATERIALS & SERVICES	13,000	-	
57,511	12,237	10,000		10,000		
		-	Capital	-	-	
		4,586	Contingency	8,441		
37,911	12,257	23,586	TOTAL EXPENDITURES	21,441	-	
44.420	40 700			(0)		
14,420	13,728	-	ENDING FUND BALANCE	(0)	-	
			Insurance Deductible - Fund 3037	1		
			insurance beddetble Tana 5057	_		
			<u>RESOURCES</u>			
15,000	15,000	15,000	Beginning Fund Balance	15,000		
15,000	15,000	15,000	TOTAL RESOURCES	15,000	-	
		45 000	EXPENDITURES	45 000		
-	-	15,000 <b>15,000</b>	Contingency TOTAL EXPENDITURES	15,000 <b>15,000</b>		
-	-	13,000	IOTAL EXPENDITORES	15,000	-	
15,000	15,000	-	ENDING FUND BALANCE	-	-	
				-		

#### **RESERVE FUND**

2018-19	2019-20	2020-21	Description	2021-22	2021-22	2021-22
ACTUAL	ACTUAL	ADOPTED		PROPOSED	<u>APPROVED</u>	ADOPTED
			Audubon - Fund 5100	Ţ		

Established: 10/15/2007 Board of Education Resolution 08-10.10 Reviewed: n/a

Purpose: Funds reserved for Nature Center to be located at the North County Center.

			RESOURCES			
105,000	105,000	105,000	Beginning Fund Balance	-	-	
105,000	105,000	105,000	TOTAL RESOURCES	-	-	
			<b>EXPENDITURES</b>			
-	-		Outside Services	-	-	
-	-	-	TOTAL MATERIALS & SERVICES	-	-	
		105,000	Transfers Out	-	-	
-	-	-	Capital Outlay	-	-	
-	-	105,000	TOTAL TRANSFERS & CAPITAL	-	-	
-	-	105,000	TOTAL EXPENDITURES	-	-	
105,000	105,000	-	ENDING FUND BALANCE	-	-	

#### Strategic Initiatives - Fund 5000

Established: 12/18/2013 Board of Education Resolution 14-12.08 Reviewed: n/a Purpose: Funds reserved for strategic initiatives.

255,802	124,142	17,767	RESOURCES Beginning Fund Balance Transfers In	7,224		
255,802	124,142	17,767	TOTAL RESOURCES	7,224	-	
			EXPENDITURES			
131,660	109,648	17,767	Supplies & Outside Services	7,224		
131,660	109,648	17,767	TOTAL MATERIALS & SERVICES	7,224	-	
			Transfers Out Capital Outlay			
-	-	-	TOTAL TRANSFERS & CAPITAL	-	-	
131,660	109,648	17,767	TOTAL EXPENDITURES	7,224	-	
124,142	14,493	-	ENDING FUND BALANCE		-	