

President's Budget Message May 15, 2024



Relevant Conditions and Trends

- Staffing for independence
- Rising personnel costs
- Budget Alignment Process (BAP)
- Facilities
- Partnering organizations
- Changes in OR CC Funding Formula (CCSF)
- Demand for flexibility in delivery
- Enrollment trends



Revenue

- Property Tax
- Community College Support Fund
- Tuition and Fees
- Importance of Enrollment

Enrollment Trends and Projections

OCCC Full Time Equivalent Student Enrollment

OCCC	2016-2017	2017-2018	2018-19	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024 <i>(proj.)</i>	% change from 20-21
Total FTE	474	495	481	477	430	476	496	500	14%
Reimb. FTE	455	474	464	468	417	452	463	474	13.7%
Total FTE All Oregon CCs	93,018	90,387	86,309	77,720	67,495	63,804	64,980	NA	(3.8%)



STRATEGIC PLAN 2023-2028

strategic priorities

Approved by BOE 10.19.22

#1	Students at the Center	OCCC is a student-centered college.	<ul style="list-style-type: none">• College is designed and organized for student success• Guided Pathways model is fully implemented and scaled• Equitable outcomes for all students
#2	Careers Built Here	Center for Trades Education is built and occupied; OCCC is known for launching careers on the coast.	<ul style="list-style-type: none">• CTE capacity is expanded to meet the needs of the County• Students, employers, and partners have access to state-of-the-art CTE facilities• CTE needs of employers and students are regularly assessed
#3	Resourced & Ready	Our people, technology and facilities are student-ready, sustained by a strong fiscal foundation,	<ul style="list-style-type: none">• A strong, inclusive, and cohesive culture exists for students and employees• Well-maintained technology and buildings provide current and relevant learning environments• OCCC demonstrates fiscal stability and sufficient resources for mission fulfillment
#4	First Choice, Best Choice	OCCC is front of mind in Lincoln County for education and employment.	<ul style="list-style-type: none">• OCCC is the educator of choice for Transfer, Employment, Workforce Readiness, and Community Education• Small business owners think OCCC first• OCCC is regarded as an employer of choice in Lincoln County
#5	Sharks Make Their Marks	OCCC positively impacts the quality of life in Lincoln County.	<ul style="list-style-type: none">• OCCC is an integral partner in growing the local workforce• OCCC supports, engages with, and grows a vibrant business community• OCCC serves as a convener of community discourse

2024-25 Planned Activities

to Advance Strategic Priorities

Progress towards these priorities is regularly evaluated via assessment measures, primarily Core Themes.

PRIORITY 1: STUDENTS AT THE CENTER

1. Continue to integrate the Academic and Student Affairs divisions
2. Expand and diversify postsecondary course offerings at all Lincoln County high schools
3. Develop and establish a framework for OCCC's HSI attainment status, a pivotal step in our journey toward academic excellence and inclusivity
4. Develop andragogical (adult learners) instructional approaches and support systems

PRIORITY 2: CAREERS BUILT HERE

1. Significantly increase CTE capacity and enrollment by expanding pathways and access to careers in advanced technology and trades (OCATT programming)
2. Through our role within the HECC-recognized community college nursing consortium, pursue participation in the delivery of a four-year applied baccalaureate in nursing
3. Pursue funding for physical resources that enhance learning, including modern facilities and equipment
4. Regularly assess local needs in the trades and how the college and its strategic partners can meet them, including the update of the college's Environmental Scan
5. Pending voter approval, begin facilities design and pre-construction planning of OCATT Center

PRIORITY 3: RESOURCED & READY

1. Successful recruitment and on-boarding of the next OCCC President
2. Strengthen our campus culture of engagement, focusing efforts on building community through health, wellness and social activities, and intentional communication
3. IT implementation of a new server to provide vital backup and failover capabilities & enhanced cybersecurity
4. Implement year one of the multi-year Budget Alignment Process (BAP) to reduce reliance on one-time funds by at least 1% (Board Goal)
5. Fully transition automated financial services processes to eliminate residual reliance on SharkNet
6. Make significant progress on addressing deferred maintenance (as documented in the 2023 Facilities Review), to include the replacement of the Newport main building roof in summer 2024



2024-25 Planned Activities

to Advance Strategic Priorities

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PRIORITY 4: FIRST CHOICE, BEST CHOICE

1. Tailor and expand targeted engagement to highlight how OCCC can meet the unique needs of specific populations (adults, English-language learners, non-traditional, high school, pre-apprentice, etc.)
2. Improve website navigability by redesigning the portal to career pathways and academic programs
3. Enhance onboarding experience and expand orientation of college operational areas for new employees

PRIORITY 5: SHARKS MAKE THEIR MARKS

1. Conduct county-wide, community specific engagement events to determine local needs and priorities; Outreach focus will be defined by the outcome of May 2024 proposed bond measure
2. Conduct post-election geographic analysis of support for, and opposition to, the May 2024 proposed bond measure, to document current perceptions of the college
3. Continue enhancing the college's role in county-wide emergency response, including updating and enhancing the current emergency supplies container infrastructure



General Fund Planning Assumptions: Summary and Highlights 2024-25

General Fund Revenue Assumptions

- Year One CCSF modifications. year one 3.5% of CCSF, increasing to 10% by 27-29 biennium.
- Second year of the 2023-2025 State biennium. Community College Support Fund (CCSF) \$795M.
- Final enrollment estimate of 500 reimbursable FTE for purposes of estimating the FY 24-25 CCSF, giving us a funded FTE of 474.
- Property Taxes reflect a 2% increase.
- Tuition and Fees increase \$4 per credit.
- Partner Contributions:
 - LCSD \$159,305 to share costs for certain programs serving HS students.
 - Health Districts for Nursing of \$80,000 (historical estimate)



General Fund Planning Assumptions: Summary and Highlights 2024-25

General Fund Expenditure Assumptions

- Significant salary increase across all College employee groups
- Year one of the Budget Alignment Process (BAP) introduced in 2023-24.
 - Consolidation of Academic and Students Affairs made permanent, reduces one VP (from 4 to 3)
 - Reduction in Employee FTE of 5% (attrition, restructuring, and on-going review of efficacy and impact.)
- Vacancies: Current or Pending
 - 6 FTE Funded, recruit: President, Director of Business Services., 3 Nursing Faculty, Facilities Repair Technician
 - 3 FTE Not Funded, leave vacant: 3 FT faculty positions



General Fund Planning Assumptions: Summary and Highlights 2024-25

General Fund Expenditure Assumptions

- 1.86% increase to the Employer PERS rates, 4% increase in health insurance premiums.
- A 20% increase in the property and general liability insurance premiums.
- A 4% increase in Material & Services (M&S) costs.
- A \$100,000 set-aside for capital expenditures.
- A 12% contingency fund balance reserve in the General Fund.
- Continued one-time funding of initiatives related to program development and strategic growth.

