



President's Budget Message May 15, 2024

Introduction

Thank you for your review of this budget document. The budget herein is presented to the Oregon Coast Community College (OCCC) Budget Committee and district residents. This budget message describes our current budget environment, our approach to resource allocation, and our budget process. The 2024-2025 Budget for Oregon Coast Community College adapts to the current fiscal environment and builds capacity for the future within limited available resources.

OCCC as an institution has seen significant evolution and change over the last decade, and as a result our budget has also evolved.

- Growth in the General Fund reflects enrollment trends, programs added to address the needs
 of students and industry, and the structural and staffing changes to support independent
 accreditation.
- Since the Department of Education granted OCCC standing to award and administer our own federal financial aid the Special Revenue Fund now includes approximately \$3.5 million in student aid which is passed through to students.
- We have also seen increasing success in securing grants (federal, state, private) which align
 with the College's Strategic Plan. The Special Revenue Fund creates the capacity to receive and
 expend the grant funds if they are awarded. These resources are only available for the specific
 outcomes of the particular grant. Currently, OCCC budgets over \$3 million for potential grant
 awards.
- Most significantly, OCCC has a Bond measure on the May 2024 ballot. If successful, this Bond
 measure will provide OCCC with approximately \$33 million of Capital Projects funding and will
 release an additional \$8 million in state bonding as matching facility funds. As the outcome of
 the election is not known at the time of budget development, the budget must create the
 capacity to receive these funds.

The cumulative impact of these changes on the current budget is immense. For comparison, OCCC's total budget for the 2018-2019 year was approximately \$11 million. The total proposed budget for 2024-2025 is \$63,900,479.

Following are additional Relevant Conditions and Trends impacting budget development.

• <u>System changes for independent accreditation</u>: OCCC's recognition (2020) as an independent regionally accredited college created additional responsibilities for the College, which included

a Registrar's Office, Financial Aid Department, and enhancing certain Human Resource functions. Redesign of pre-existing systems throughout the college has also been required. At this time, OCCC's organizational development focus has shifted from building and revising systems, to continuous improvement in the maintenance of systems.

- Rising costs, particularly in compensation: Appropriate compensation is important from a pay
 equity perspective, and essential to the functioning of an independent college. Staffing costs
 account for 75% of general fund expenditures. It is a continual challenge to fund
 compensation at a level which considers our rural environment and small college resources
 while maintaining fairness for employees and remaining competitive in terms of recruitment
 and retention.
- Return to sustainable spending: Like most community colleges, during the pandemic OCCC relied in part on one-time funding to sustain ongoing programs and services. One-time funds include federal and state grants, and also carry-over funds from the prior year. The interaction of rising costs and some years of lagging enrollment caused the reliance on one-time funds to grow over time and reached almost 11% in the 23-24 budget. Administration worked with the Board of Education to establish a goal to reduce reliance from 11% to 7% over the next four years. The 24-25 budget decreases reliance on one-time funds for on-going expenses by 1.17 %.
- <u>Facilities:</u> Current buildings are aging and increasingly require maintenance. Meanwhile, the lack of specialized Career Technical Education (CTE) space limits the extent to which needed CTE programming can be delivered. The 2024 Bond measure addresses these facility needs.
- <u>Partnering organizations:</u> the community and students continue to benefit from partnerships
 OCCC has established with other community organizations who not only work with the
 College, but also either provide or collaborate on bringing additional fiscal resources to
 specific programs and endeavors. These include Health Districts, LCSD, NorthWest Oregon
 Works, Port of Toledo, CTSI, Samaritan Hospitals, and Oregon Coast Aquarium.
- <u>Changes in Oregon CC Funding Formula:</u> This year the Higher Education Coordinating Commission begins phasing in changes to the distribution model, moving from a strictly enrollment-based formula to also consider outcomes. The impact will be initially modest and grow over time.
- <u>Demand for flexibility in delivery and engagement</u>: We believe our post-pandemic enrollment recovery (one of the strongest in Oregon community colleges) is rooted in our evolution towards a student-centered college. This requires continued investment in flexible technology enabled access for students, offering pathways that lead to living wage jobs of the future, extensive support and retention efforts, and aggressive outreach and marketing. All require resources.

Discussion

This budget provides the necessary staff and support for the requirements of an independent college and supports the varied and changing needs of our students and community. Returning and new students bring with them expectations for access to state-of-the-art technical learning environments, flexibility in access (remote one day, on-site the next) and increasing need for supports to address the many barriers to education. Needs exceed the resources generated annually, and as in prior years, a carefully stewarded ending fund balance from the prior year allows us to balance the budget and

keep capacity in place while we seek to fulfill the next Strategic Plan. The 24-25 budget provides a 12% reserve and includes modest contingency funds for strategic opportunities that may arise during the year.

The 2024-2025 budget serves students and continues our investment in strong organizational capacity. It reflects our optimism that Lincoln County will invest in building a state-of-the-art Trades Education facility. The budget leverages grant opportunities to advance the strategic priorities of the College. The budget positions us to continue to grow our enrollment as we believe our mission and Lincoln County demands. It has been prepared based on conservative assumptions knowing that we need to not only balance the current year budget, but to build stability to serve Lincoln County in the years to come.

The Budget Process

Local Budget Law of the State of Oregon (hereafter State), reflected in Oregon Revised Statutes 294.305 through 294.565, requires the chief budget officer of a local government to prepare a formal budget message that helps the budget committee and the public to understand the proposed budget. This message is intended to satisfy the requirements of the Oregon Revised Statutes as they pertain to the budget for the Oregon Coast Community College District for Fiscal Year (FY) 2024-2025. The budget for the Oregon Coast Community College District has been prepared in accordance with the budgeting and forecasting policies of the elected officials – known collectively as the Oregon Coast Community College District Board of Education – who are responsible for the administration of the College. Specifically, the budget has been prepared in accordance with Board Policy 6200 Budget Preparation, which reads, in part, as follows:

Each year, the President shall present a budget to the Board of Education. The schedule for presentation and review of budget proposals shall comply with Oregon law and regulations and provide adequate time for Board of Education study. Budget development shall meet the following criteria:

- The annual budget shall support the College's strategic and educational plans.
- Assumptions upon which the budget is based are presented to the Board of Education for review.
- Changes in the assumptions upon which the budget was based shall be reported to the Board of Education in a timely manner.
- Budget projections should address long-term goals and commitments.

As required by Oregon State Budget Law, the Oregon Community College Accounting Manual, and other applicable policies, we hereby present to the Oregon Coast Community College Budget Committee and the Board of Education a proposed balanced budget for the 2024-2025 fiscal year. As with OCCC budgets in the past, this budget has been prepared on a modified accrual basis of accounting (revenues reported when earned; expenditures reported when the liability is incurred; taxes accounted for on a cash basis, when received). The result is that carryovers of financial obligations from year to year are precluded and projections of anticipated revenues are not inflated.

The budget is a quantitative expression of the mission of Oregon Coast Community College and addresses current economic realities and future needs of the institution. To continue our progress in an environment of great uncertainty and significantly constrained financial resources is a testament to the commitment, professionalism and adaptability of the faculty, staff, and administration of Oregon Coast Community College.

Funding Model & Financial Resources

There are three major components of community college revenue: the Oregon Community College Support Fund (CCSF), local tuition and fees, and local property tax (property taxes reflect a 2% increase based on information from the County regarding Taxable Assessed Values and the Urban Renewal Excess.)

Community College Support Fund (CCSF) and Tuition

The CCSF is the primary source of state funding supporting educational and operational expenses at Oregon's 17 community colleges. The CCSF distribution formula aims for equitable distribution of public resources per student, considering both CCSF and local property tax dollars. This fund provides investment in a range of educational activities, including associate degrees, transferable postsecondary undergraduate coursework, career and technical education, pre-college, adult basic education, literacy, and local workforce training. As noted, the CCSF Formula changed to include an outcomes-based component beginning in 2024-2025.

The second source of College funding is Tuition and Fees. After two years with no tuition/fee increase, OCCC implemented a tuition increase for 2024-2025 (per credit \$2 tuition, \$2 fees). Both CCSF and Tuition and Fees are dependent upon enrollment levels. Consequently, the tracking and projection of revenue is highly dependent upon enrollment trends and projections. Community college enrollment across Oregon has declined since 2016 and was severely exacerbated by the pandemic. OCCC is one of the few CC's that has now exceeded pre-pandemic enrollment.

Enrollment Trends and Projections

OCCC Full Time Equivalent Student Enrollment

OCCC	2016-	2017-	2018-	2019-	2020-	2021-	2022-	2023-	% change
	2017	2018	19	2020	2021	2022	2023	2024	from 20-21
								(proj.)	
Total FTE	474	495	481	477	430	476	496	500	14%
Reimb.	455	474	464	468	417	452	463	474	13.7%
FTE									
Total FTE	93,018	90,387	86,309	77,720	67,495	63,804	64,980	NA	(3.8%)
All									
Oregon									
CCs									

Integrated Planning and Budgeting

The 2024-2025 Budget remains designed to fulfill the mission of the College, and to advance strategic priorities. Mission fulfillment at OCCC is framed in the two core themes of the College: Student Success, and Educational Pathways. Specific priorities and supporting initiatives are identified in the College Strategic Plan 2023-2028. Multiple mechanisms connect planning and budget.

Mission: At Oregon Coast Community College, we equip students for success by providing educational pathways and supports in response to the diverse needs of our community. Through accessible, engaging programs and a commitment to equitable outcomes, we enrich the economic and civic vitality of Lincoln County and beyond.

OCCC's Strategic Plan (CSP 2023-28) builds and expands upon the 2015-2022 "Five Big Ideas" framework. The new CSP is a result of a year-long process led by President Ryslinge, engaging with the College Board of Education and employees, industry partners, Lincoln County School District, various data sources, and the Economic Development Alliance of Lincoln County. Each year, the College will adopt a series of Planned Activities to ensure progress – and, within five years, achievement – of the five Strategic Priorities.



STRATEGIC PLAN 2023-2028



strategic priorities

Approved by BOE 10.19.22



OCCC is a student-centered college

- $\boldsymbol{\cdot}$ College is designed and organized for student success
- · Guided Pathways model is fully implemented and scaled
- · Equitable outcomes for all students



Center for Trades Education is built and occupied; OCCC is known for launching careers on the coast.

- CTE capacity is expanded to meet the needs of the County
- Students, employers, and partners have access to state-of-the-art CTE facilities
- · CTE needs of employers and students are regularly assessed



Our people, technology and facilities are student-ready, sustained by a strong fiscal foundation,

- A strong, inclusive, and cohesive culture exists for students and employees
- Well-maintained technology and buildings provide current and relevant learning environments
- OCCC demonstrates fiscal stability and sufficient resources for mission fulfillment



OCCC is front of mind in Lincoln County for education and employment.

- OCCC is the educator of choice for Transfer, Employment, Workforce Readiness, and Community Education
- · Small business owners think OCCC first
- · OCCC is regarded as an employer of choice in Lincoln County



OCCC positively impacts the quality of life in Lincoln County.

- ${\boldsymbol{\cdot}}$ OCCC is an integral partner in growing the local workforce
- \bullet OCCC supports, engages with, and grows a vibrant business community
- · OCCC serves as a convener of community discourse

2024-2025 Planned Activities

to Advance Strategic Priorities

Progress towards these priorities is regularly evaluated via assessment measures, primarily Core Themes.

PRIORITY 1: STUDENTS AT THE CENTER

- 1. Continue to integrate the Academic and Student Affairs divisions
- 2. Expand and diversify postsecondary course offerings at all Lincoln County high schools
- 3. Develop and establish a framework for OCCC's HSI attainment status, a pivotal step in our journey toward academic excellence and inclusivity
- 4. Develop andragogical (adult learners) instructional approaches and support systems

PRIORITY 2: CAREERS BUILT HERE

- 1. Significantly increase CTE capacity and enrollment by expanding pathways and access to careers in advanced technology and trades (OCATT programming)
- 2. Through our role within the HECC-recognized community college nursing consortium, pursue participation in the delivery of a four-year applied baccalaureate in nursing
- 3. Pursue funding for physical resources that enhance learning, including modern facilities and equipment
- 4. Regularly assess local needs in the trades and how the college and its strategic partners can meet them, including the update of the college's Environmental Scan
- 5. Pending voter approval, begin facilities design and pre-construction planning of OCATT Center

PRIORITY 3: RESOURCED & READY

- 1. Successful recruitment and on-boarding of the next OCCC President
- 2. Strengthen our campus culture of engagement, focusing efforts on building community through health, wellness and social activities, and intentional communication
- 3.IT implementation of a new server to provide vital backup and failover capabilities & enhanced cybersecurity
- 4. Implement year one of the multi-year Budget Alignment Process (BAP) to reduce reliance on one-time funds by at least 1% (Board Goal)
- 5. Fully transition automated financial services processes to eliminate residual reliance on SharkNet
- 6. Make significant progress on addressing deferred maintenance (as documented in the 2023 Facilities Review), to include the replacement of the Newport main building roof in summer 2024

PRIORITY 4: FIRST CHOICE, BEST CHOICE

- 1. Tailor and expand targeted engagement to highlight how OCCC can meet the unique needs of specific populations (adults, English-language learners, non-traditional, high school, pre-apprentice, etc.)
- 2. Improve website navigability by redesigning the portal to career pathways and academic programs
- 3. Enhance onboarding experience and expand orientation of college operational areas for new employees

PRIORITY 5: SHARKS MAKE THEIR MARKS

- 1. Conduct county-wide, community specific engagement events to determine local needs and priorities; Outreach focus will be defined by the outcome of May 2024 proposed bond measure
- 2. Conduct post-election geographic analysis of support for, and opposition to, the May 2024 proposed bond measure, to document current perceptions of the college
- 3. Continue enhancing the college's role in county-wide emergency response, including updating and enhancing the current emergency supplies container infrastructure

From Program Review to Budget

SPARE (Service and Program Area Review and Evaluation Process) is an annual process used at OCCC for programs and specialized operational divisions to document objectives, assess progress, and identify needed resources to address gaps between objectives and outcomes. Since 21-22, most areas (instructional programs and service areas) complete a SPARE, which includes resource requests which become inputs to the budget development process. All SPARES are reviewed by the Executive Team (ET) to develop a resource request master list, adding institutional priorities which did not emerge via the SPARE process. ET then works to identify available funding sources: grants if applicable, unspent prior year funds, inclusion in the next budget, or not funded at this time.

Conclusion

The budget was developed through College participation, via the SPARE, the Budget Alignment Process (BAP), departmental input, and careful review by the President and the College Executive Team. Through cost containment, the budget addresses the current economic realities and needs of the institution and staff, while building for the future.

In the face of many challenges, the College has continued to proactively manage its financial resources to fulfill our mission and advance our strategic planning objectives. This College has overcome many challenges since its founding in 1987 and emerged stronger than ever from the challenges and opportunities of the last decade. I am privileged to have served as OCCC's leader during this influential time in the history of the College, and I am optimistic for the future. Community and industry support for the College is extraordinary, and I hope we are poised for a new decade of investment in education and workforce development here in Lincoln County. The people that make up OCCC continue to accomplish so much for students and the community. Every day, we grow in our commitment to be a truly student-centered and community-centered college.

Thank you to all the employees of OCCC, our Board of Education, our students, our Foundation, and all the community members and organizations that support this work.

Birgitte Ryslinge, Ph.D.

Birgitte Ryslinge, President Oregon Coast Community College



Summary of Adopted Appropriations

The adopted budget, for the Fiscal Year 24-25, in the total of \$64,215,844 is now on file at Oregon Coast Community College, 400 SE College Way, Newport, OR. The amounts for the fiscal year beginning July 1, 2024 and for the purpose shown below:

General Fund		Capital Projects	
Personnel Services	\$7,237,099	Personnel Services	_
Materials and Services	\$1,985,304	Materials and Services	-
Capital Outlay	150,000	Capital Outlay	39,400,000
Debt Service	188,683	Contingency	-
Contingency	1,147,330	Transfers Out	1,600,000
Transfers Out	15,000	\$	41,000,000
	\$10,723,417		
		Enterprise Fund	
Debt Service Funds		Personnel Services	\$47,852
Debt Service - GOB	\$3,505,167	Materials and Services	\$130,850
Debt Service - PERS	\$249,856	Contingency	-
Contingency - GOB	\$470,594		\$178,702
Contingency - PERS	\$72,281		
	\$4,297,898	Internal Service Funds	
		Materials and Services	\$35,200
Special Revenue Funds		Contingency	\$142,617
Personnel Services	\$1,890,558		\$177,817
Materials and Services	\$1,760,988		
Financial Aid Disbursements	\$3,572,101	Reserve Funds	
Capital Outlay	\$100,000	Materials and Services	\$214,364
	\$7,323,646	Contingency	\$300,000
		Transfers Out	\$0
			\$514,364

Total Adopted Appropriation \$64,215,844

The adopted budget recommends the taxes provided at the rate of \$.1757 per \$1,000 of assessed value for operations and in the amount of \$2,486,656 for Bonded Debt;

	Education Limitation	Excluded From Limitation
General Fund	\$ 0.1757/\$1,000	
Debt Service Fund		\$ 2,486,656

DETAILED PLANNING ASSUMPTIONS FOR THE FISCAL YEAR 2024-25

General Fund Revenue Assumptions – the major revenue-related assumptions that were used as a basis for the FY 2024-25 budget:

- This is the first year of the HECC-directed CCSF modifications, to add enrollment categories and completions as components of the funding model. Impact in year one is designed to be minimal (allocation of 3.5% of CCSF) and will increase to 10% by the 27-29 biennium.
- This is the second year of the 2023-2025 State biennium and the funding base for the Community College Support Fund (CCSF) is \$795M.
- The College has used a final enrollment estimate for FY 23-24 of 500 reimbursable FTE for purposes of estimating the FY 24-25 CCSF, giving us a funded FTE of 474.
- Property Taxes reflect a 2% increase based on information from the County regarding Taxable
 Assessed Values and the Urban Renewal Excess as well as the rate of tax collection over the last
 couple of years.
- Tuition and Fees:
 - An increase to tuition of \$2/credit and an increase to fees of \$2/credit was approved for FY 24-25.
- Funding support from LCSD of \$159,305 to share costs for the Dual Credit, Early College, Nursing Assistant, Welding, Computer Science and Juntos program.
- Funding support from the Foundation and local Health Districts of \$80,000.

General Fund Expenditure Assumptions – the major expense-related assumptions that were included in the FY 2024-25 budget:

Personnel costs reflect:

- Year one of the Budget Alignment Process (BAP) introduced in 2023-24.
 - Temporary contraction from four Vice-Presidents to three becomes permanent (consolidates oversight of Academic and Student Affairs)
 - Projected reduction in employee FTE of 5%, achieved through attrition, restructuring, and on-going review of efficacy and impact.
- A salary increase across all College employee groups.
- Staffing:
 - Existing vacancies being left unfilled (3.0 FTE)
 - 1.0 FTE Dev Ed/Writing Faculty
 - 1.0 FTE Welding Faculty
 - 1.0 FTE Math Faculty
 - Existing or upcoming vacancies recruiting to fill (7.0 FTE)
 - 3.0 FTE Nursing Faculty

- 1.0 FTE Director of Nursing & Allied Health
- 1.0 FTE College President
- 1.0 FTE Facilities Repair Person (Classified)
- 1.0 FTE Director of Business Services
- A combined 1.86% increase to the Employer PERS rates for Tier 1/2 and OPSRP for the 23-25 biennium.
- A 4% increase in health insurance premiums.

Non-personnel expenditures reflect:

- A 20% increase in the property and general liability insurance premiums.
- A 4% increase in Material & Services (M&S) costs.
- A \$150,000 set-aside for capital expenditures.
- A 12% contingency fund balance reserve in the General Fund.
- Continued one-time funding of initiatives related to program development and strategic growth.

ADOPTED BUDGET 2024-25

REVENUE	GENERAL FUND (Major Fund)	DEBT SERVICE GOB (Major Fund)	DEBT SERVICE PERS	SPECIAL REVENUE	CAPITAL PROJECT FUND	ENTERPRISE FUND	INTERNAL SERVICE FUND	RESERVE FUND	TOTALS
From local sources									
Property taxes	\$ 1,594,984	\$ 2,337,467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,932,451
Tuition and fees/(waivers)	2,006,942	φ 2,337,407 -	-	-	· -	-	-	-	2,006,942
Operating grants and contracts	2,000,542	_	_	210,500	_	_	_	_	210,500
Donations	100,000			210,300	_	_	_	_	100,000
Interest income	105,662	25,750	1,230					_	132,642
Merchandise Sales	103,002	25,750	1,230	_	_	200,151			200,151
Other misc revenue	319,450	-	226 201	-	-	200,131	44,511	_	600,353
	319,430	-	236,391	-	-	-	44,311	-	600,333
From state sources	4 207 742								4 207 742
State appropriation	4,297,713	-	-	-	-	-	-	-	4,297,713
Financial aid funds	-	-		605,000	-				605,000
Operating grants and contracts	-	-	-	1,638,122		-	-	-	1,638,122
State matching funds	-	-	-	-	8,000,000	-	-	-	8,000,000
From federal sources									
Financial aid funds	-	-		2,950,000	-				2,950,000
Operating grants and contracts	48,886			1,536,851					1,585,737
Total revenue	8,473,637	2,363,217	237,621	6,940,473	8,000,000	200,151	44,511		26,259,610
EXPENDITURES									
Personnel services	7,237,099			1,890,558	-	47,852	-	-	9,175,509
Materials and services	1,985,304	167	-	1,760,988	-	130,850	35,200	214,364	4,126,872
Financial aid disbursements	-	_		3,572,101	-	•		,	3,572,101
Capital outlay	150,000	_	_	100,000	39,400,000	-	_	-	39,650,000
Debt service	188,683	3,505,000	249,856		,,				3,943,539
Total expenditures	9,561,086	3,505,167	249,856	7,323,646	39,400,000	178,702	35,200	214,364	60,468,021
Percentage of Total Expenditures	16%	6%	0%	12%	65%	0%	0%	0%	100%
Excess (deficiency) of revenue				·					
Over (under) expenditures	(1,087,449)	(1,141,950)	(12,235)	(383,172)	(31,400,000)	21,449	9,311	(214,364)	(34,208,410)
OTHER FINANCING SOURCES (USES)									
Proceeds from sale of assets	-	-	-	-	-	-	-	-	-
Proceeds from long-term debt	-	-	-	-	33,000,000	-	-	-	33,000,000
Contingency	(1,147,330)	(470,594)	(72,281)	-	-	-	(142,617)	(300,000)	(2,132,822)
Unappropriated	-	-	-	-	-	-	-	-	-
Transfers from other funds	-	1,300,000	-	15,000	-	-	-	300,000	1,615,000
Transfers to other funds	(15,000)	-	-	-,	(1,600,000)	-	-	, -	(1,615,000)
Total other financing sources (uses)	(1,162,330)	829,406	(72,281)	15,000	31,400,000		(142,617)		30,867,178
Excess (deficiency) of revenue & other sources (uses) over (under) expenditures	(2,249,779)	(312,544)	(84,516)	(368,172)	-	21,449	(133,306)	(214,364)	(3,341,232)
FUND BALANCE 7/1/2024 - Beginning fund balance	2,249,779	312,544	84,516	368,172	-	(21,449)	133,306	214,364	3,341,232
6/30/2025 - Ending fund balance									
-,,									

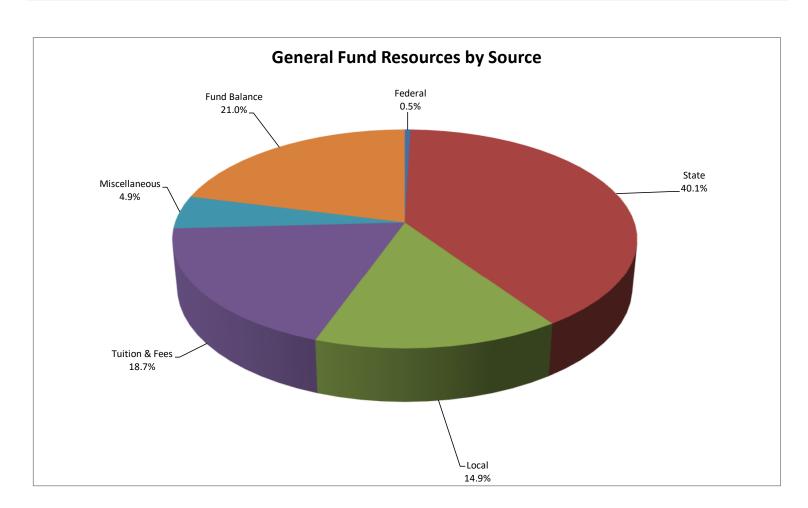
Statement of Revenues, Expenses and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 ACTUAL	2022-23 ACTUAL	2023-24 ADOPTED	2023-24 PROJECTED	2024-25 PROPOSED	2024-25 APPROVED	2024-25 ADOPTED
REVENUE								
From local sources								
Property taxes	\$ 3,506,185	\$ 3,567,031	\$ 3,486,586	\$ 3,485,335	\$ 3,595,130	\$ 3,932,451	\$ 3,932,451	\$ 3,932,451
Tuition and fees	1,562,214	1,619,455	1,607,374	1,841,635	1,950,395	2,006,942	2,006,942	2,006,942
Operating grants and contracts	126,792	171,152	118,623	143,500	42,857	210,500	210,500	210,500
Donations	89	203,681	0	100,000	255,000	100,000	100,000	100,000
Interest income	17,397	(2,680)	139,433	76,497	170,115	132,642	132,642	132,642
Merchandise Sales	77,980	63,032	108,672	164,360	163,370	200,151	200,151	200,151
Other local revenue	401,918	670,311	761,641	705,309	586,653	599,988	600,353	600,353
From state sources								
State appropriation	2,774,869	3,116,265	3,219,470	3,702,611	3,793,010	4,297,713	4,297,713	4,297,713
Financial Aid Funds		0	0	605,000	522,490	605,000	605,000	605,000
Operating grants and contracts	362,112	582,250	1,423,858	1,269,147	525,462	1,638,122	1,638,122	1,638,122
Construction Funds	0	0	0	-	-	8,000,000	8,000,000	8,000,000
From federal sources	4 425 744	4 022 742	2 407 240	4 620 002	520.045	4 505 727	4 505 727	4 505 727
Operating grants and contracts	1,135,741	1,033,743	2,197,310	1,628,802	520,915	1,585,737	1,585,737	1,585,737
Financial Aid Funds	1,154,196	1,227,719		2,875,000	1,404,804	2,950,000	2,950,000	2,950,000
Total revenue	11,119,493	12,251,959	13,062,967	16,597,195	13,530,201	26,259,245	26,259,610	26,259,610
EXPENDITURES								
Personnel services	5,279,279	5,567,207	6,203,909	8,278,524	6,501,290	9,165,130	9,175,509	9,175,509
Materials and services	1,670,653	2,502,867	2,435,620	3,956,462	2,501,485	4,200,643	4,126,872	4,126,872
Financial Aid Disbursements	1,166,335	1,227,719	1,713,493	3,480,423	1,928,524	3,557,101	3,572,101	3,572,101
Capital outlay	-	0	379,379	275,000	9,861	39,900,000	39,650,000	39,650,000
Debt service	2,203,907	2,271,514	2,528,815	2,380,009	2,380,009	3,943,539	3,943,539	3,943,539
Total expenditures	10,320,174	11,569,307	13,261,216	18,370,418	13,321,169	60,766,414	60,468,021	60,468,021
Excess (deficiency) of revenue				_				
Over (under) expenditures	799,319	682,652	(198,249)	(1,773,223)	209,033	(34,507,169)	(34,208,411)	(34,208,411)
OTHER FINANCING SOURCES (USES)								
Proceeds from sale of assets	160,476	-	-	-	-	-	-	-
Proceeds from long-term debt	-	-	-	-		33,000,000	33,000,000	33,000,000
Subscription proceeds	-	-	80,450					
Bond payment to PERS/debt refunding	-	-	-	-		-	-	-
Contingency	-	-	-	(1,556,646)	-	(1,834,065)	(2,132,822)	(2,132,822)
Unappropriated	-	-	-	-	-	-	-	-
Transfers from other funds	120,047	-	300,000	-	-	1,300,000	1,615,000	1,615,000
Transfers to other funds	(120,047)		(300,000)			(1,300,000)	(1,615,000)	(1,615,000)
Total other financing sources (uses)	160,476	-	80,450	(1,556,646)	-	31,165,935	30,867,178	30,867,178
Excess (deficiency) of revenue & other								
Sources (uses) over (under) expenditures	959,795	682,652	(117,799)	(3,329,869)	209,033	(3,341,232)	(3,341,232)	(3,341,232)
FUND BALANCE								
Beginning fund balance	1,607,554	2,567,349	3,250,001	3,329,869	3,132,202	3,341,232	3,341,232	3,341,232
Prior period adjustment	4 2 5 5 7 2 6 5	<u> </u>	<u> </u>		4 2 244 255			
Ending fund balance	\$ 2,567,349	\$ 3,250,001	\$ 3,132,202	\$ 0	\$ 3,341,232	\$ 0	\$ 0	\$ 0



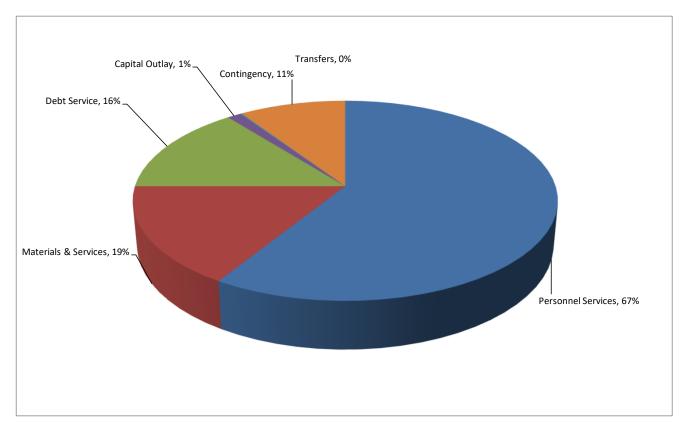
GENERAL FUND RESOURCES

 2021-22 ACTUAL	2022-23 ACTUAL	2023-24 ADOPTED	REVENUE BY SOURCE	2024-25 PROPOSED	2024-25 APPROVED	2024-25 ADOPTED
8,517	6,450		FEDERAL SOURCES	48,886	48,886	48,886
0,517	0,430		FEDERAL SOURCES	40,000	40,000	40,000
2,843,932	3,219,470	3,702,611	STATE SOURCES	4,297,713	4,297,713	4,297,713
1,505,142	1,526,215	1,565,735	LOCAL TAXES	1,594,984	1,594,984	1,594,984
1,619,455	1,607,374	1,892,885	TUITION AND FEES	2,006,942	2,006,942	2,006,942
850,228	548,134	635,481	MISCELLANEOUS	525,113	525,113	525,113
6,827,274	6,907,643	7,796,712	TOTAL REVENUE	8,473,637	8,473,637	8,473,637
-	-	-	TRANSFERS IN	-	-	-
1,932,633	2,442,597	2,317,591	BEGINNING FUND BALANCE	2,249,779	2,249,779	2,249,779
8,759,907	9,350,240	10,114,303	TOTAL RESOURCES	10,723,417	10,723,417	10,723,417



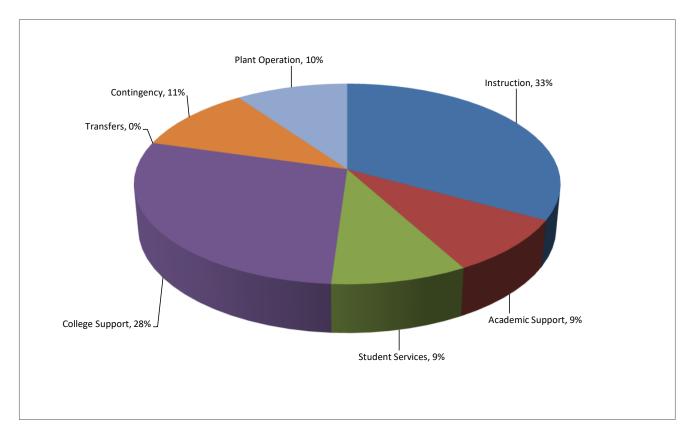
=	2021-22 ACTUAL	2022-23 ACTUAL	2023-24 ADOPTED	EXPENDITURES BY CATEGORY	2024-25 PROPOSED	2024-25 APPROVED	2024-25 ADOPTED
_							
	5,033,821	5,454,804	6,706,943	PERSONNEL SERVICES	7,226,721	7,237,099	7,237,099
	1,283,489	1,427,899	2,168,768	MATERIALS & SERVICES	2,059,075	1,985,304	1,985,304
		194,871		DEBT SERVICE	188,683	188,683	188,683
	-	-	75,000	CAPITAL OUTLAY	100,000	150,000	150,000
	6,317,310	7,077,574	8,950,711	TOTAL EXPENDITURES	9,574,479	9,561,086	9,561,086
	-	300,000	-	TRANSFERS OUT	-	15,000	15,000
	-	-	1,163,592	CONTINGENCY	1,148,937	1,147,330	1,147,330
	-	300,000	1,163,592	TOTAL TRANSFERS & CONTINGENCY	1,148,937	1,162,330	1,162,330
	6,317,310	7,377,574	10,114,303	TOTAL BUDGET	10,723,417	10,723,417	10,723,417

General Fund Expenditures by Category



-	2021-22 ACTUAL	2022-23 ACTUAL	2023-24 ADOPTED	EXPENDITURES BY FUNCTION	2024-25 PROPOSED	2024-25 APPROVED	2024-25 ADOPTED
_							
	2,508,763	2,622,555	3,486,010	INSTRUCTION	3,543,700	3,543,700	3,543,700
	583,599	773,255	681,464	ACADEMIC SUPPORT	962,159	962,159	962,159
	819,377	797,679	1,059,823	STUDENT SERVICES	967,656	967,656	967,656
	1,753,198	2,203,508	2,735,879	COLLEGE SUPPORT	3,050,571	3,050,571	3,050,571
	652,373	680,579	987,534	PLANT OPERATIONS	1,050,393	1,050,393	1,050,393
	6,317,312	7,077,574	8,950,711	TOTAL EXPENDITURES	9,574,479	9,574,479	9,574,479
	-	300,000	-	TRANSFERS OUT	-	-	15,000
	-	-	1,163,592	CONTINGENCY	1,148,937	1,148,937	1,148,937
	-	300,000	1,163,592	TOTAL TRANSFERS & CONTINGENCY	1,148,937	1,148,937	1,163,937
	6,317,312	7,377,574	10,114,303	TOTAL BUDGET	10,723,417	10,723,416	10,738,416

General Fund Expenditures by Function



GENERAL FUND DIVISION/DEPARTMENT SUMMARY

				2023-24			
	2021-22	2022-23	2023-24	ESTIMATED	2024-25	2024-25	2024-25
Description	ACTUAL	ACTUAL	ADOPTED	ACTUAL	PROPOSED	APPROVED	ADOPTED
INSTRUCTION	This category inc	cludes expendit	ures for all activ	vities that are pa	art of the Colleg	e's primary miss	ion, instruction,
	including expend	ditures for depa	rtmental admir	istrators and th	eir support.		
1109 DUAL CREDIT	6,173	12,844	-	8,707	-	-	-
1111 LIBRARY SCIENCE	-	-	12,332	-	1,219	1,219	1,219
1112 AQUARIUM SCIENCE	252,728	294,117	440,338	408,939	427,121	427,121	427,121
1113 EDUCATION	63,094	22,188	31,198	2,960	37,854	37,854	37,854
1116 FOREIGN LANGUAGE	23,683	16,324	27,744	-	22,451	22,451	22,451
1117 NURSING	423,512	435,361	882,257	709,329	832,653	832,653	832,653
1118 TBCC NURSING	100,940	77,144	-	-	-	-	-
1121 COLLEGE PREPARATION	11,342	10,746	15,132	12,401	16,110	16,110	16,110
1123 COMPUTER APPLICATIONS	24,892	30,253	30,289	25,967	45,369	45,369	45,369
1124 MATH	154,962	173,926	217,294	131,232	229,040	229,040	229,040
1126 BIOLOGICAL SCIENCE	148,503	170,810	178,554	146,770	189,448	189,448	189,448
1130 WELDING	173,643	184,768	190,812	259,230	254,835	254,835	254,835
1134 HEALTH RELATED	17,615	27,968	36,873	25,396	35,187	35,187	35,187
1137 COMMUNITY EDUCATION	31,337	58,414	56,989	114,386	59,108	59,108	59,108
1140 PHYSICAL SCIENCE	35,715	62,634	85,233	44,244	77,957	77,957	77,957
1142 PSYCHOLOGY	66,432	60,199	71,274	48,992	59,197	59,197	59,197
1145 SOCIAL SCIENCE	44,031	57,397	70,531	51,484	74,840	74,840	74,840
1150 VISUAL & PERFORMING ARTS	46,668	62,547	85,157	66,486	79,777	79,777	79,777
1151 HEALTH PROFESSIONS	220,539	244,193	242,455	223,691	304,752	304,752	304,752
1152 BUSINESS MGMT	118,116	114,350	128,679	108,187	135,207	135,207	135,207
1155 EARLY CHILDHOOD	118,991	102,599	105,315	102,405	112,538	112,538	112,538
1156 ENGLISH/WRITING/LITERATURE	193,836	206,806	224,599	183,919	237,776	237,776	237,776
1161 ABE/GED	58,213	1,190	15,496	257	325	325	325
1165 ESOL	42,098	70,646	78,890	76,571	116,845	116,845	116,845
1171 SBDC	50,743	59,998	55,395	62,073	51,843	51,843	51,843
1180 STEP	80,955	65,131	203,174	105,370	142,246	142,246	142,246
TOTAL INSTRUCTION	2,508,763	2,622,555	3,486,010	2,918,996	3,543,700	3,543,700	3,543,700
ACADEMIC SUPPORT	This category in	cludes funds exp	pended to provi	de support serv	ices for the inst	itution's primary	mission of
	instruction. In a expenditures for					system, it also i	ncludes
				0			
2000 INSTRUCTIONAL SUPPORT	393,534	571,866	467,414	500,503	741,132	741,132	741,132
2200 LIBRARY	190,066	201,389	214,050	201,646	221,027	221,027	221,027
TOTAL ACADEMIC SUPPORT	583,599	773,255	681,464	702,149	962,159	962,159	962,159
STUDENT SERVICES	Includes funds e	•				•	,
	contributing to				d intellectual, c	ultural, and socia	al development
	outside the cont	ext of formal in	struction progra	ams.			
3100 STUDENT SERVICES MGMT	217,533	260,446	225,279	312,523	235,087	235,087	235,087
3150 STUDENT SERVICES SUPPORT	126,493	112,224	83,270	75,173	43,699	43,699	43,699
	47,717	41,363	183,915	125,031	141,759	141,759	141,759
3200 REGISTRAR	,. = .						
3200 REGISTRAR 3250 EQUITY	-	725	-	504	1,500	1,500	1,500
3200 REGISTRAR 3250 EQUITY 3300 GRADUATION	1,951	725 4,143	- 5,223	504 6,535	1,500 5,223	1,500 5,223	1,500 5,223
3250 EQUITY	-		- 5,223 296,329		•	•	

Part					2023-24			
Section 126,702 111,319 146,267 134,914 177,091 177,091 177,091 3800 NAVIGATE 49,512 -		2021-22	2022-23	2023-24	ESTIMATED	2024-25	2024-25	2024-25
NAVIGATE 49,512 1,45 1	Description	ACTUAL	ACTUAL	ADOPTED	ACTUAL	PROPOSED	APPROVED	ADOPTED
NAVIGATE 49,512 1,45 1								
TOTAL STUDEN SERVICES	3600 FINANCIAL AID	126,702	111,319	146,267	134,914	177,091	177,091	177,091
TOTAL STUDEN SERVICES	3800 NAVIGATE	49,512	-	-		-	-	-
COLLEGE SUPPORT SERVICES	7100 WORKSTUDY		6,450	48,773		48,886	48,886	48,886
Such as the governing board, planning and programming, and legal services; fiscal operations, investments; information technology; space management; personnel management and records; logistical activities that provide procurement and storerooms; support services to faculty and staff that are not operated as auxiliary enterprises; and activities concerned with community and alumni relations, including development and fund raising. \$100 BOARD OF EDUCATION	TOTAL STUDENT SERVICES		797,679	1,059,823		967,656	967,656	967,656
Such as the governing board, planning and programming, and legal services; fiscal operations, investments; information technology; space management; personnel management and records; logistical activities that provide procurement and storerooms; support services to faculty and staff that are not operated as auxiliary enterprises; and activities concerned with community and alumni relations, including development and fund raising. \$100 BOARD OF EDUCATION	COLLEGE SUPPORT SERVICES	Includes expend	ditures for activi	ties concerned v	with manageme	ent and long-ran	nge planning for	entire institution.
Information technology, space management; personnel management and records; logistical activities that provide procurement and storerooms; support services to faculty and staff that are not operated as auxiliary enterprises; and activities concerned with community and alumin relations, including development and fund raising. Store								
Provide procurement and storerooms; support services to faculty and staff that are not operated as auxiliary enterprises; and activities concerned with community and alumni relations, including development and fund raising. Store								
### enterprises; and activities concerned with community and alumni relations, including development and fund raising. STATE STAT								
STATE STAT								
2000 OFFICE OF THE PRESIDENT 355,878 367,561 414,869 395,145 563,400 563,400 563,400 563,400 562,500 579,21 579					,	,	0 1	
19.246 68.240 141,005 9.388 58,449 60,178 60,178	5100 BOARD OF EDUCATION	45,255	57,098	59,808	57,218	61,366	61,366	61,366
19.246 68.240 141,005 9.388 58,449 60,178 60,178	5200 OFFICE OF THE PRESIDENT		367,561	414,869	395,145	563,400	563,400	
SECULTIVE LEADERSHIP 80,3812 85,428 87,533 92,783 74,258 84,636 84,636 5300 MARKETING & PUBILIC RELATIONS 107,991 122,389 263,109 133,390 279,625	5225 INNOVATION FUNDS			141,005				
5300 MARKETINGS PUBLIC RELATIONS 107,991 122,389 263,109 183,390 279,625 279,625 279,625 279,625 279,625 279,625 279,625 279,625 279,625 286,692 36,692 86,692 86,692 86,692 86,692 86,692 86,792 57,921				87,533	92,783			
5370 COLLEGE DEVELOPMENT 42,310 55,013 80,427 67,222 86,692 86,692 86,692 5370 FOUNDATION 29,061 41,164 53,819 53,501 57,92		•	•	•	•	•	•	
5370 FOUNDATION 29,061 41,164 53,819 53,501 57,921 57,921 57,921 5400 FINANCE 333,773 418,191 544,261 498,327 239,861 239,	5350 COLLEGE DEVELOPMENT							
5400 FINANCE 333,773 418,191 544,261 498,327 658,293 658,293 658,293 658,293 5410 HUMAN RESOURCES 113,856 146,774 216,652 148,277 239,861		•	•	•	•	•	•	•
S410 HUMAN RESOURCES 113,856			•				•	
5900 INSTITUTIONAL RESEARCH 60,000 hour continues of large and second for the development of plans for plant expansion or modification, as well as plans for new construction, should be included. Also included are expenditures for administrative activities that directly support physical plant operations. Activities related to the development of plans for plant expansion or modification, as well as plans for new construction, should be included. Also included are expenditures for activities related to routine repair and maintenance of buildings and other structures, including normally recurring repairs and preventive maintenance, and expenditures related to the operation and maintenance of landscape and grounds, and custodial services in buildings. 6100 PUBLIC SAFETY 63,919 71,496 97,304 101,773 102,766 102,766 203,127 623,127 623,127 623,127 623,127 623,127 620 UTILITIES 344,754 358,829 599,230 333,292 648,627 623,127 623,127 623,127 623,127 6500 UTILITIES 63,919 71,496 97,304 101,773 102,766 102,766 102,766 102,766 600 243,699 250,254 291,000 288,199 299,000 299,000 299,000 299,000 299,000 652,373 680,579 987,534 723,263 1,050,399 1,024,893 1,024,893 1,024,893 CONTINGENCY & TRANSFERS Contingency budget account (not for expenditures) to provide for contingencies and unanticipated items, or hold funds for future distribution. Transfers are resources transferred to other funds. TOTAL CONTINGENCY & TRANSFERS - 1,163,592 - 1,148,937 1,162,330 1,162		•	•	•	•	•	•	•
Section Sect		•		•	•	,	•	•
COLLEGE SUPPORT TOTAL CONTINGENCY & TRANSFERS OT TOTAL CONTINGENCY & TRANSFERS		•	•	•	•	•	•	•
TOTAL COLLEGE SUPPORT 1,753,198 2,203,508 2,735,879 2,403,442 3,050,571 3,062,678 3,06			•	•	•			
PLANT OPERATIONS								
related to the development of plans for plant expansion or modification, as well as plans for new construction, should be included. Also included are expenditures for activities related to routine repair and maintenance of buildings and other structures, including normally recurring repairs and preventive maintenance, and expenditures related to the operation and maintenance of landscape and grounds, and custodial services in buildings. 6100 PUBLIC SAFETY 63,919 71,496 97,304 101,773 102,766 102,766 102,766 102,766 200 FACILITIES 344,754 358,829 599,230 333,292 648,627 623,127 623,127 623,127 6500 UTILITIES 243,699 250,254 291,000 288,199 299,000 299,000 299,000 299,000 299,000 299,000 299,000 299,000 200,00	TOTAL COLLEGE SOLT ON	1,755,156	2,203,300	2,733,673	2,403,442	3,030,371	3,002,076	3,002,076
related to the development of plans for plant expansion or modification, as well as plans for new construction, should be included. Also included are expenditures for activities related to routine repair and maintenance of buildings and other structures, including normally recurring repairs and preventive maintenance, and expenditures related to the operation and maintenance of landscape and grounds, and custodial services in buildings. 6100 PUBLIC SAFETY 63,919 71,496 97,304 101,773 102,766 102,766 102,766 102,766 200 FACILITIES 344,754 358,829 599,230 333,292 648,627 623,127 623,127 623,127 6500 UTILITIES 243,699 250,254 291,000 288,199 299,000 299,000 299,000 299,000 299,000 299,000 299,000 299,000 200,00	PLANT OPERATIONS	Includes expend	ditures for admi	nistrative activit	ies that directly	support physic	al plant operation	ns. Activities
Should be included. Also included are expenditures for activities related to routine repair and maintenance of buildings and other structures, including normally recurring repairs and preventive maintenance, and expenditures related to the operation and maintenance of landscape and grounds, and custodial services in buildings. Fig.								
buildings and other structures, including normally recurring repairs and preventive maintenance, and expenditures related to the operation and maintenance of landscape and grounds, and custodial services in buildings. 6100 PUBLIC SAFETY 63,919 71,496 97,304 101,773 102,766 102,766 102,766 6200 FACILITIES 344,754 358,829 599,230 333,292 648,627 623,127 623,127 623,127 6500 UTILITIES 70TAL PLANT OPERATIONS 652,373 680,579 987,534 723,263 1,050,393 1,024,893 1,024				•	•	•	•	•
Expenditures related to the operation and maintenance of landscape and grounds, and custodial services in buildings. 6100 PUBLIC SAFETY								
Solid Soli								
G100 PUBLIC SAFETY		•	.acca to the ope			8. e.		
6200 FACILITIES 344,754 358,829 599,230 333,292 648,627 623,127 623,127 6500 UTILITIES TOTAL PLANT OPERATIONS 652,373 680,579 987,534 723,263 1,050,393 1,024,893 1,024,893 CONTINGENCY & TRANSFERS Contingency budget account (not for expenditures) to provide for contingencies and unanticipated items, or hold funds for future distribution. Transfers are resources transferred to other funds. 9100 CONTINGENCY - - 1,163,592 - 1,148,937 1,147,330 1,147,330 6901 TRANSFERS OUT TOTAL CONTINGENCY & TRANSFERS - 300,000 - - - 1,148,937 1,162,330 1,162,330 Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 10,723,417 0 Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417 10,723,417	CAOO BURLIC CAFETY		74 406	07.204	404 772	102.766	102.766	102.766
TOTAL PLANT OPERATIONS 243,699 250,254 291,000 288,199 299,000		•		•	•	•	•	•
TOTAL PLANT OPERATIONS 652,373 680,579 987,534 723,263 1,050,393 1,024,893 1,024,893 CONTINGENCY & TRANSFERS Contingency budget account (not for expenditures) to provide for contingencies and unanticipated items, or hold funds for future distribution. Transfers are resources transferred to other funds. 9100 CONTINGENCY - - 1,163,592 - 1,148,937 1,147,330 1,147,330 6901 TRANSFERS OUT - 300,000 - - - 15,000 15,000 TOTAL CONTINGENCY & TRANSFERS - 300,000 1,163,592 - 1,148,937 1,162,330 1,162,330 Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 0 Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417		•	•	•	•	•	•	•
CONTINGENCY & TRANSFERS Contingency budget account (not for expenditures) to provide for contingencies and unanticipated items, or hold funds for future distribution. Transfers are resources transferred to other funds. 9100 CONTINGENCY - - 1,163,592 - 1,148,937 1,147,330 1,147,330 6901 TRANSFERS OUT - 300,000 - - - 15,000 15,000 TOTAL CONTINGENCY & TRANSFERS - 300,000 1,163,592 - 1,148,937 1,162,330 1,162,330 Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 10,723,417 Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417 10,723,417								
hold funds for future distribution. Transfers are resources transferred to other funds. 9100 CONTINGENCY - - 1,163,592 - 1,148,937 1,147,330 1,147,330 6901 TRANSFERS OUT TOTAL CONTINGENCY & TRANSFERS - 300,000 - - - 15,000 15,000 TOTAL CONTINGENCY & TRANSFERS - 300,000 1,163,592 - 1,148,937 1,162,330 1,162,330 Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 0 Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417	TOTAL PLANT OPERATIONS	652,373	680,579	987,534	723,263	1,050,393	1,024,893	1,024,893
hold funds for future distribution. Transfers are resources transferred to other funds. 9100 CONTINGENCY - - 1,163,592 - 1,148,937 1,147,330 1,147,330 6901 TRANSFERS OUT TOTAL CONTINGENCY & TRANSFERS - 300,000 - - - 15,000 15,000 TOTAL CONTINGENCY & TRANSFERS - 300,000 1,163,592 - 1,148,937 1,162,330 1,162,330 Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 0 Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417	CONTINGENCY & TRANSFERS	Contingency bu	dget account (n	ot for expenditu	res) to provide	for contingenci	es and unanticip	ated items. or
9100 CONTINGENCY 1,163,592 - 1,148,937 1,147,330 1,147,330 6901 TRANSFERS OUT - 300,000 15,000 15,000 TOTAL CONTINGENCY & TRANSFERS - 300,000 1,163,592 - 1,148,937 1,162,330 1,162,330 1,162,330 Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 10,723,417 10,723,417 10,723,417		σ,	•	•		•		
6901 TRANSFERS OUT TOTAL CONTINGENCY & TRANSFERS - 300,000 - - - 15,000 15,000 TOTAL CONTINGENCY & TRANSFERS - 300,000 1,163,592 - 1,148,937 1,162,330 1,162,330 Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 O Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417								
6901 TRANSFERS OUT TOTAL CONTINGENCY & TRANSFERS - 300,000 - - - 15,000 15,000 TOTAL CONTINGENCY & TRANSFERS - 300,000 1,163,592 - 1,148,937 1,162,330 1,162,330 Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 O Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417	9100 CONTINGENCY			1 162 502		1 1/10 027	1 1/17 220	1 1/17 220
TOTAL CONTINGENCY & TRANSFERS - 300,000 1,163,592 - 1,148,937 1,162,330 1,162,330 Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 0 Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417		-		1,103,592	-	1,148,93/		
Total General Fund Expenditures 6,317,312 7,377,574 10,114,304 7,772,540 10,723,417 10,723,417 10,723,417 0 Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417		<u> </u>	•	1 102 502	-	1 1 4 0 0 2 7		
0 Total General Fund Resources 8,759,908 9,350,240 10,114,304 10,022,318 10,723,417 10,723,417 10,723,417	TOTAL CONTINGENCY & TRANSFERS	-	300,000	1,163,592	-	1,148,937	1,162,330	1,162,330
	Total General Fund Expenditure	s 6,317,312	7,377,574	10,114,304	7,772,540	10,723,417	10,723,417	10,723,417
		0.750.000	0.050.5.5	40.444.55	40.000.515	40 700	40 700 ::=	40.700 ::-
Ending Fund Balance 2,442,597 1,972,666 0 2,249,779 0 0 0	U Total General Fund Resource	s 8,759,908	9,350,240	10,114,304	10,022,318	10,723,417	10,723,417	10,723,417
	Ending Fund Balance	2,442,597	1,972,666	0	2,249,779	0	0	0



DEBT SERVICE FUNDS

2021-22 ACTUAL	2022-23 ACTUAL	2023-24 ADOPTED	<u>Description</u>	2024-25 PROPOSED	2024-25 APPROVED	2024-25 ADOPTED
	ĺ	GENERAL	OBLIGATION BOND DEBT SERVICE - FUNDS 70	000 & 7024]	
					1	
			<u>RESOURCES</u>			
394,400	418,372	340,783	Beginning Fund Balance	312,544	312,544	312,544
2,061,889	1,960,371	1,919,599	Property Tax Revenue	2,337,467	2,337,467	2,337,467
8,378	62,183	25,750	Interest Earned	25,750	25,750	25,750
0	0	0	Interfund Transfers In	1,300,000	1,300,000	1,300,000
2,464,667	2,440,925	2,286,132	TOTAL RESOURCES	3,975,761	3,975,761	3,975,761
			EXPENDITURES			
20	30	167	Bank Fees	167	167	167
311,275	261,425	190,974	Interest Payments	1,405,000	1,405,000	1,405,000
1,735,000	1,840,000	1,950,000	Principal Payments	2,100,000	2,100,000	2,100,000
			TOTAL MATERIALS & SERVICES			
2,046,295	2,101,455	2,141,141	TOTAL MATERIALS & SERVICES	3,505,167	3,505,167	3,505,167
-	-	144,991	CONTINGENCY	470,594	470,594	470,594
2,046,295	2,101,455	2,286,132	TOTAL EXPENDITURES	3,975,761	3,975,761	3,975,761
418,372	339,470	-	ENDING FUND BALANCE	-	-	-

Property Tax Fixed Amount-Debt Schedule

Cash Requirement Calculation 2,337,467
LESS: Default Rate (6.0%) 149,189
Current Year Tax Levy 2,486,656

	[PERS DEBT SERVICE - FUND 7050			
			RESOURCES			
70,567	117,335	180,855	Beginning Fund Balance	84,516	84,516	84,516
24	871	606	Interest Earned	1,230	1,230	1,230
271,962	287,357	189,973	Income-General Fund PERS	236,063	236,391	236,391
342,554	405,563	371,434	TOTAL RESOURCES	321,809	322,137	322,137
			EXPENDITURES			
65,219	57,489	49,035	Interest Payments	39,856	39,856	39,856
160,000	175,000	190,000	Principal Payments	210,000	210,000	210,000
225,219	232,489	239,035	TOTAL MATERIALS & SERVICES	249,856	249,856	249,856
0	0	0	INTERFUND TRANSFERS	0	0	0
0	0	132,399	CONTINGENCY	71,953	72,281	72,281
225,219	232,489	371,434	TOTAL EXPENDITURES	321,809	322,137	322,137
117,335	173,074	-	ENDING FUND BALANCE	0	-	-



SPECIAL REVENUE FUNDS

2021-22 ACTUAL	2022-23 ACTUAL	2023-24 ADOPTED	<u>Description</u>	2024-25 PROPOSED	2024-25 APPROVED	2024-25 ADOPTED
		[Special Revenue / Grants - Fund 2XXX]		
			RESOURCES			
73,306	196,755	94,736	Beginning Fund Balance	368,172	368,172	368,172
2,252,945	2,159,352	4,503,802	Federal	4,486,851	4,486,851	4,486,851
582,250	1,423,858	1,874,147	State	2,243,122	2,243,122	2,243,122
171,152	118,623	92,250	Local	210,500	210,500	210,500
-	-		Interfund Transfers In	-	15,000	15,000
3,079,653	3,898,588	6,564,936	TOTAL RESOURCES	7,308,646	7,323,646	7,323,646
			EXPENDITURES			
510,031	721,386	1,540,383	Personnel Services	1,890,558	1,890,558	1,890,558
1,145,148	904,565	1,344,130	Materials & Services	1,760,988	1,760,988	1,760,988
1,227,719	1,713,493	3,480,423	Financial Aid Disbursements	3,557,101	3,572,101	3,572,101
-	298,929	200,000	Capital	100,000	100,000	100,000
2,882,898	3,638,373	6,564,936	TOTAL EXPENDITURES	7,308,646	7,323,646	7,323,646
196,755	260,215	0	ENDING FUND BALANCE	0	0	0



CAPITAL PROJECTS FUND

2021-22 ACTUAL	2022-23 ACTUAL	2023-24 ADOPTED	<u>Description</u>	2024-25 PROPOSED	2024-25 APPROVED	2024-25 ADOPTED
			Capital Projects - Funds 4000 & 4300			
			DECOLIDATE			
			<u>RESOURCES</u> Beginning Fund Balance	_	_	_
			Bond Sales & Local Financing	33,000,000	33,000,000	33,000,000
			State Matching Funds	8,000,000	8,000,000	8,000,000
			Interest Earnings	-	-	-
			Interfund Transfers In	-	-	-
-	-	-	TOTAL RESOURCES	41,000,000	41,000,000	41,000,000
			EXPENDITURES			
			Personnel Services	-	-	_
			Materials & Services	-	-	-
			Capital Construction	39,700,000	39,400,000	39,400,000
			Interfund Transfers Out	1,300,000	1,600,000	1,600,000
			TOTAL EXPENDITURES	41,000,000	41,000,000	41,000,000
-	-	-	ENDING FUND BALANCE	-	-	-



ENTERPRISE FUND

2021-22 ACTUAL	2022-23 ACTUAL	2023-24 ADOPTED	<u>Description</u>	2024-25 PROPOSED	2024-25 APPROVED	2024-25 ADOPTED
		[YOUR COLLEGE STORE - Fund 3000]		
			RESOURCES			
(30,504)	(54,857)	(39,989)	Beginning Fund Balance	(21,449)	(21,449)	(21,449)
63,032	108,672	164,360	Sale of Goods-Books, Food & Clothing	200,151	200,151	200,151
-	31,508	-	Federal Grant	-	-	-
-	-	0	Interfund Transfers In	-	-	-
32,528	85,323	124,371	TOTAL RESOURCES	178,702	178,702	178,702
			<u>EXPENDITURES</u>			
23,355	27,719	31,198	Personnel Services	47,852	47,852	47,852
64,030	91,281	93,173	Materials & Services	130,850	130,850	130,850
-	-	-	Capital	-	-	-
-	-	-	Interfund Transfers Out	-	-	-
-	-	-	Contingency	-	-	-
87,385	119,000	124,371	TOTAL EXPENDITURES	178,702	178,702	178,702
(54,857)	(33,677)	0	ENDING FUND BALANCE		-	-



INTERNAL SERVICE FUNDS

2021-22 ACTUAL	2022-23 ACTUAL	2023-24 ADOPTED	<u>Description</u>	2024-25 PROPOSED	2024-25 APPROVED	2024-25 ADOPTED
			Unemployment - Fund 3035]		
		•		_		
			<u>RESOURCES</u>			
96,097	105,060	110,977	Beginning Fund Balance	120,690	120,690	120,690
8,963	9,986	11,996	General Fund Income	26,475	26,511	26,511
105,060	115,045	122,973	TOTAL RESOURCES	147,165	147,201	147,201
			EXPENDITURES			
0	5,448	30,000	Outside Services	25,000	25,000	25,000
-	5,448	30,000	TOTAL MATERIALS & SERVICES	25,000	25,000	25,000
0	0	92,973	Contingency	122,165	122,201	122,201
-	5,448	122,973	TOTAL EXPENDITURES	147,165	147,201	147,201
105,060	109,597	(0)	ENDING FUND BALANCE	(0)	-	
103,000	109,397	(0)	ENDING FOND BALANCE	(0)		
			Copying - Fund 3036	1		
			, 0			
			<u>RESOURCES</u>			
8,626	2,515	2,691	Beginning Fund Balance	(2,384)	(2,384)	(2,384)
4,088	5,950	18,000	Copying & Paper Income	18,000	18,000	18,000
12,714	8,464	20,691	TOTAL RESOURCES	15,616	15,616	15,616
			EXPENDITURES			
3,156	297	4,000	Copier Supplies & Maintenance	2,200	2,200	2,200
0,150	0	0	Equipment - Under \$5000	0	0	0
7,043	6,130	9,000	Maintenance Agreements	8,000	8,000	8,000
10,199	6,426	13,000	TOTAL MATERIALS & SERVICES	10,200	10,200	10,200
	-	-	Capital	-	-	-
		7,691	Contingency	5,416	5,416	5,416
10,199	6,426	20,691	TOTAL EXPENDITURES	15,616	15,616	15,616
2,516	2,038	0	ENDING FUND BALANCE	(0)	(0)	(0)
2,310	2,038		ENDING FOND BALANCE	(0)	(0)	(0)
			Insurance Deductible - Fund 3037	1		
			<u>RESOURCES</u>			
15,000	15,000	15,000	Beginning Fund Balance	15,000	15,000	15,000
15,000	15,000	15,000	TOTAL RESOURCES	15,000	15,000	15,000
			EXPENDITURES			
_	0	15,000	Contingency	15,000	15,000	15,000
_	-	15,000 15,000	TOTAL EXPENDITURES	15,000 15,000	15,000 15,000	15,000 15,000
		13,000	TO THE ENDITORIES	13,000	_5,000	_5,000
15,000	15,000	-	ENDING FUND BALANCE	-	-	-



RESERVE FUND

 2021-22
 2022-23
 2023-24
 2024-25
 2024-25
 2024-25

 ACTUAL
 ACTUAL
 ADOPTED
 Description
 PROPOSED
 APPROVED
 ADOPTED

Strategic Initiatives - Fund 5000

Established: 12/18/2013 Board of Education Resolution 14-12.08

Reviewed: n/a

Purpose: Funds reserved for strategic initiatives.

				<u>RESOURCES</u>			
7,2	24	7,224	7,224	Beginning Fund Balance	214,364	214,364	214,364
	0	300,000	300,000	Interfund Transfers In	0	300,000	300,000
7,2	24	307,224	307,224	TOTAL RESOURCES	214,364	514,364	514,364
				<u>EXPENDITURES</u>			
	0	0	7,224	Outside Services	214,364	214,364	214,364
	-	-	7,224	TOTAL MATERIALS & SERVICES	214,364	214,364	214,364
	0	0	300,000	Contingency	0	300,000	300,000
	0	0	0	Interfund Transfers Out	0	0	0
	-	-	300,000	TOTAL CONTINGENCY & TRANSFERS	-	300,000	300,000
	-	-	307,224	TOTAL EXPENDITURES	214,364	514,364	514,364
7,2	24	307,224	(0)	ENDING FUND BALANCE	-	-	-

